■ Statement of Activities(=SoA) fiscal year 2020(2020/4/1~2021/3/31)

| Educat | ional Activities | | | (thousand yen) | (%) |
|-----------------------|--|------------|--------------|----------------|------------|
| Cate | Category | | Verification | Difference | Percentage |
| I c o m e | Students Tuition Fees | 11,061,390 | 11,084,181 | △ 22,791 | 76.2% |
| | Entrance Examination and Other Commission Fees | 617,530 | 470,885 | 146,645 | 3.2% |
| | Donations | 159,832 | 180,114 | △ 20,282 | 1.2% |
| | Government Grants and Other Subsidies | 1,282,807 | 1,704,251 | △ 421,444 | 11.79 |
| | Income from Business Activities | 124,400 | 128,993 | △ 4,593 | 0.9% |
| | Miscellaneous | 413,525 | 424,762 | △ 11,237 | 2.9% |
| | Total | 13,659,484 | 13,993,186 | △ 333,702 | 96.19 |
| d F | Personnel | 7,970,664 | 7,874,428 | 96,236 | 54.1% |
| i x | Education and Research | 5,664,229 | 5,798,949 | △ 134,720 | 39.8% |
| | General Administration | 712,327 | 605,474 | 106,853 | 4.29 |
| | Loss on Exemption of the Scholarship and other Loans | 0 | 210 | △ 210 | 0.0% |
| | Total | 14,347,220 | 14,279,061 | 68,159 | 98.19 |
| Balance(A) | | △ 687,736 | △ 285,875 | △ 401,861 | |

| Excess | Excess of Income over Expenses from Non-Educational Activities(Financial and Business Activities) | | | | (%) |
|-----------------------|---|-----------|--------------|------------|------------|
| Category | | Budget | Verification | Difference | Percentage |
| οI | Interest and Dividends Income | 247,500 | 392,475 | △ 144,975 | 2.7% |
| m n | Business Activities Income | 300 | 430 | △ 130 | 0.0% |
| e c | Total | 247,800 | 392,905 | △ 145,105 | 2.7% |
| i e E | Interest and Other Financing | 0 | 0 | 0 | 0.0% |
| (tn) | Other Expenditure from Non-Educational Activities(Financial and | 0 | 0 | 0 | 0.0% |
| udp | Total | 0 | 0 | 0 | 0.0% |
| Balanc | e(B) | 247,800 | 392,905 | △ 145,105 | |
| Subtotal Balance(A+B) | | △ 439,936 | 107,030 | △ 546,966 | |

| Facility Investment Activities | | | (thousand yen) | (%) |
|--|--------------|--------------|----------------|------------|
| Category | Budget | Verification | Difference | Percentage |
| ο I Gain on Sales of Assets | 0 | 0 | 0 | 0.0% |
| m n Other Extraordinary Income (Donations or Subsidiaries of | 215,968 | 170,379 | 45,589 | 1.2% |
| ^{e c} Total | 215,968 | 170,379 | 45,589 | 1.2% |
| լ ր ⊧ Loss on Disposal of Assets | 0 | 272,102 | △ 272,102 | 1.9% |
| Other Extraordinary Loss (Purchase of Fixed Assets) | 0 | 0 | 0 | 0.0% |
| ^e te Total | 0 | 272,102 | △ 272,102 | 1.9% |
| Balance(B) | 215,968 | △ 101,723 | 317,691 | |
| Reserve Fund | 94,949 | | 94,949 | |
| Total Balance of SoA before the Capital Investment of this fiscal year | △ 318,917 | 5,307 | △ 324,224 | |
| Capital Investment of this fiscal year | △ 1,233,461 | △ 335,213 | △ 898,248 | △ 2.3% |
| Total Balance of SoA , Capital Investment included of this fiscal year | △ 1,552,378 | △ 329,906 | △ 1,222,472 | |
| Carried Over Total Balance from the previous fiscal year | △ 16,701,796 | △ 16,701,796 | 0 | |
| Reversal of Capital Investment | 0 | 0 | 0 | |
| Carring forward Total Balance to the next fiscal year | △ 18,254,174 | △ 17,031,702 | △ 1,222,472 | |

| (Information) | | | | |
|-----------------------|------------|------------|-----------|--------|
| Total Income of SoA | 14,123,252 | 14,556,470 | △ 433,218 | 100.0% |
| Total Expenses of SoA | 14,442,169 | 14,551,163 | △ 108,994 | 100.0% |